

Building Blocks

CLARK'S HIGHLAND HOSPITAL COMMUNITY OUTREACH NEWSLETTER



Welcome to the fourth issue of "Building Blocks," Clark's community outreach newsletter for the Highland Hospital Acute Tower Replacement Project! It is our pleasure to deliver to you, the community, news and information about the project. You will see in this issue, and in future issues, the work the Clark team has been doing not only at the project site but also within the community.

Small Business Strategic Partnership Program

In June 2012, Clark launched its 3rd Annual Small Business Strategic Partnership Program (SBSPP). SBSPP is a 20-week construction management boot-camp geared toward subcontractors and vendors seeking ways to increase their knowledge base and networking opportunities with Clark.

The program, created by Construction Consulting Unlimited (CCU) and Clark, brings together Clark's talented specialist and various industry professionals. The core objective to the program is to give small businesses the tools they need to succeed. The program takes the unique experiences of its participants to tailor the program to meet the needs of the small business community. "This program allows the contractors to follow Clark's procedures and understand their approach to project management," said Jermaine Wilson, CCU.

This year's class participants come from a wide array of businesses throughout the East Bay including general contractors, plumbing and electrical contractors, vendors, and engineering firms. Each week the participants meet at Clark's Office from 6:00 p.m. to 9:00 p.m. The course focuses on key components of managing a construction project. "Our approach enables the individuals to take away a practical lesson that they can apply to their own business the following day," said Wilson.

The students learn skills in everything from scheduling and estimating to plan reading and marketing. In addition to the technical information that is afforded to the participants,

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Welcome to the fourth issue of Building Blocks. As we enter our fourth year of the Highland ATR Project and the near completion of the Highland Care Pavilion, we are very proud of our progress and the number of local small businesses, including minority and women-owned businesses that have been a part of our success. In collaboration with our core-subcontractors, we have implemented a multi-level mentoring program and provided technical assistance to several businesses.

Our mentor protégé program offers a unique opportunity for local small businesses to work alongside some of the Bay Area's most renowned contractors. Our advocacy of joint-venture opportunities has led to key partnerships with D&B Painting, Thompson Painting, Hartley Construction, Berger Brothers Inc., Jones Tile, and Superior Tile.

We have implemented Alameda County's Enhanced Construction Outreach Program (ECOP) and Small Local Emerging Business Programs (SLEB) to contract over \$83,000,000 in construction and over \$10,000,000 in design assistance dollars respectively. Our best in class Small Business Strategic Partnership Program provided continuing education to more than seventy-one local businesses in the past three semesters. We also continue to work with local high school students through the ACE Mentors Program and Oakland High School's Young Men Leadership Development Program. Not to mention, our flourishing partnership with Laney College's Construction Management Program, which provides internships, site visits, and classroom lectures to students in the program. We continue to support the Cypress Mandela Training Center in its efforts to provide pre-apprentice training to those seeking careers in the construction trades.

Sincerely,
Ryan McKenzie, Project Director



SBSPP students working on estimating exercise

Small Business... ~ Continued from page 1.

the students also have an opportunity to network and collaborate with one another. To date, nearly 20 percent of the firms that have graduated have been awarded contracts on the Highland ATR project.

The program is offered free of charge. The next class will be held in spring of 2013. If you would like to be considered for inclusion in the next session, please contact Jermaine Wilson at 510.488.0020.



Jermaine Wilson - Construction Consulting Unlimited

Interview with Alameda County Medical Center Chief Operating Officer, Bill Manns

Bill Manns serves as the Chief Operating Officer of Alameda County Medical Center (ACMC). He joined Alameda County Medical Center in October 2005. In his role, Mr. Manns is responsible for overseeing the day-to-day operations of three campuses, Highland Hospital, Fairmont Hospital, and John George Psychiatric Pavilion, a total of 475 licensed beds.



Prior to joining Alameda County Medical, Mr. Manns served as the Chief Operating Officer and Executive Vice President at Providence Hospital in Southfield, Mich. Mr. Manns earned his Bachelor's and Master's degree in Health Services Administration at the University of Michigan.

Clark Construction recently met with Mr. Manns to discuss the Highland Hospital Acute Tower Replacement Project; here are excerpts from that conversation:

Clark: How will the construction of the Highland Care Pavilion and the new Acute Tower improve health services for Alameda County residents?

Manns: We already have world class men and women performing an amazing job within our existing facility. Now, we will have a world-class facility to match the services. We will also be able to have a bigger impact on cardiovascular disease and deliver on our responsibility for more oncology services. Additionally, the new building will provide better accessibility for the patients.

Clark: What new or existing services will be provided at the Highland Care Pavilion?

Manns: We will have an infusion center and a gastroenterology lab with the clinic. We will have respiratory services such as pulmonary function testing and a bronchoscopy space. There will be non-invasive cardiovascular services and same day access for patients with urgent needs. Admitting and registration will also be housed in the pavilion, which will improve the patient experience. There will be a large conference center, which is crucial to expanding our role as a teaching facility for our doctors and nurses and providing health education for the residents of Alameda County. Additionally, the beautiful new dining setting of the cafeteria will also be important, as food and nutrition play a big role in health and healing.

Clark: The Highland campus is changing a lot over the next few years. What are some of the changes ACMC is looking forward to the most?

Manns: Giving the hospital a new front door and added green space. Green space can help tremendously in the healing process. A world class building with openness and use of natural light and glass to ease the navigation of the hospital.

Clark: Change can also be challenging - How do you prepare your staff and patients for these changes?

Manns: We had a transition group working a year in advance to plan for the first day we move into the new facility. The entire medical center was involved. We have also conducted a workflow analysis on how patients, staff and services flow through the building using "lean" techniques to maximize efficiency. Also, I must add that I truly love our neighbors. They have been our partners and have worked with us throughout this process. We have an open door policy to ensure that we have the opportunity to hear the concerns of our neighbors. Either through the 24-hour hotline or through our monthly newsletter, we have tried to be viewed as a hospital without walls.

Clark: What have you enjoyed the most about being part of the planning, designing and execution of this project?

Manns: I have enjoyed stepping back and seeing Mr. Wright Lassiter's vision (ACMC's President and CEO). This building is one tool that will help us move toward the fulfillment of that vision. It has been exciting to see the movement from concept to steel, concrete, and glass. I have also enjoyed working with the various groups from Clark, the County of Alameda General Services Agency, Vanir, and others; they all have different perspectives but want to do the right thing for the patients and are committed to building an environmentally friendly building.

Clark: What have you personally learned by being a part of the ATR project delivery team?

Manns: Change is inevitable, the importance of listening, and the importance of speaking your truth.

Interview conducted by Andrea Lowe, A Squared Ventures

The Clark Design/Build of California Team

The Clark Design/Build of California, Inc. ("Clark DB") team is comprised of several industry leaders in the design and construction of complex medical facilities and in the administration of small, disadvantaged business programs. In addition, Clark DB has occupied an office in Alameda County since 1999. Together, the team is dedicated to delivering a first-class medical facility that will enable the County to deliver effective healthcare to the community in a safe, healing environment. Through the excellent, experienced services of the design team headed by SmithGroup Inc. with associate architects Ratcliff and Shah Kawasaki Architects, the team is evaluating everything from the staff and patient experience to the durability and safety of materials used in the facilities. In addition to their role as general contractor with responsibility for managing and completing the physical construction work, Clark Construction Group – California, LP ("Clark"), has assisted in design decisions by evaluating constructability, schedule, and budget impacts of various options. Construction Consulting Unlimited and A Squared Ventures are supporting both the design and construction teams in administering the project's outreach program. All of these disciplines fall under the management of Clark DB as the team completes one the most exciting projects in the County.

This chart represents the structure of the core team.

CLARK DESIGN/BUILD OF CALIFORNIA, INC.

DESIGN TEAM

SmithGroup, Inc.

- Ratcliff
- Shah Kawasaki
- Degenkolb
- OLM Engineers
- Guttman & Blaevoet
- FW Associates, Inc.
- BKF
- Criterion Systems
- Thorburn Associates, Inc.
- TEECOM
- Square Peg Design
- Haygood

CONSTRUCTION TEAM

Clark Construction Group – California, LP

- FW Spencer
- The Herrick Corporation
- C/S Erectors
- PCI
- Cupertino Electric
- Cosco Fire Protection

OUTREACH PROGRAM ADMINISTRATION

- **Construction Consulting Unlimited**
- **A Squared Ventures**

Clark Management Profile



Craig Ellis is the Senior Project Manager in-charge of the delivery of the Highland Care Pavilion. He maintains liaison with the architect/engineer and the owner regarding the project progress, and ensures

project activities comply with company and client requirements providing interpretation of design and application of construction methods.

Ellis joined Clark in January 2010. Prior to coming to Clark, Ellis worked for several Bay Area general contractors over the course of his nearly 20-year career.

Ellis is from San Jose, CA. He holds a Bachelor of Science degree in Construction Management from California State University, Chico. He is an avid golfer and San Francisco Giants fan.

Clark in the Community



Clark continued its support of the Cypress Mandela Training Center this year with a donation of \$5,000. On October 18, Clark was honored as one of the first inductees into Cypress Mandela's Contractor Hall of Fame. The proclamation was presented at Cypress's anniversary fundraiser at the Rotunda Building in Oakland.



Clark and AMG Construction speaking to the Men's Leadership class at Oakland High School



On Saturday, October 20, members of the Clark team gathered early in the morning to join Faith Network's Champions for Children 5K Walk/Run around Lake Merritt in Oakland. Faith Networks of the East Bay is a charity based in Oakland providing tutoring, classroom assistants, family support, and summer camps for urban schools throughout the local community.



Alameda County Food Bank Food Sorting Volunteers



Alameda County Health Care Foundation Golf Tournament, left to right: Joe Bernard - Project Manager, Clark Construction; Ted Landavazo - President, Landavazo Brothers; Scott Moore - Superintendent, Clark Construction; David "DT" Turner - Construction Director, Vanir Construction Management



Left to right: Brian Kijanka - Operations Manager for ISEC, Inc.; Ryan McKenzie - Project Director, Clark; Josef Corbin - President and CEO of Corbin Building, Jermaine Wilson - Construction Consulting Unlimited, and Craig Ellis - Sr. Project Manager, Clark at Chabot Golf Course in support of the Oakland African American Chamber of Commerce's 2nd Annual Golf Classic on Oct. 3rd

Laney College Update

In September Clark Construction welcomed the 3rd student from Laney College's Construction Management Program to the jobsite for the Fall internship program. Earlier in the year two students from Laney's program completed a semester long internship program at the ATR jobsite. The program has been a great success and the students gained hands-on field and CM experience while assisting the jobsite staff with several critical projects.



Our new intern is named Marisol Zavala-Suarez. She is in a second year of the program at Laney. After graduating, she plans to further her education at California State University-Chico.

As part of the team's overall commitment to the CM program, Clark has also hosted jobsite tours for two classes and plans to conduct a guest lecture during the Fall semester.

Additionally, in the spirit of expanding our partnership, members of the Clark's team recently met with the Executive Director for the Peralta College Foundation (of which Laney College is a member). As a result of that meeting Clark has committed to reaching out to other colleges within the Peralta district to target potential interns for the Spring internship program, expanding the internship program to focus on careers in business, sustainability, and other areas associated with construction, and assessing ways to continue to support the district as a whole. One of the 1st steps toward accomplishing this goal was attending a recent "Breakfast with the Chancellor" event to understand the new chancellor's vision for the district and outline ways in which Clark can lend its expertise in the construction arena to ensure the CM curriculum is on target with industry trends.



Rebuilding Together Oakland

As a part of Rebuilding Together Oakland's (RTO) "National Rebuilding Day" in April 2012, the Clark team was joined by Oakland City Councilmember Libby Schaaf and various community volunteers to complete the construction of a new community garden at Allendale Recreation Center in Oakland.

Planning and coordination of the project began months earlier. Clark collaborated with RTO, Oakland Parks and Recreation, Oakland Public Works, Powell & Partners Architects, and members of the National Association of Minority Architects to perform the design of the new garden. Clark also consulted with local neighborhood organizations on the size, scope, and design of the garden. The garden has twenty-six 4 x 8 ft raised bed plots.

With the help of skilled carpenters from AMG Construction, the prep work started a week earlier with the construction of the site fence. The fence displays a mosaic tile mural that was designed and built by people from the neighborhood.

"It's great that so many people from the community came out to be a part of today's event and we look forward to our next RTO Project," said Kyle Knapp, Office Engineer at Clark Construction.

For more information about RTO, please visit their website at www.rtoakland.org.

Clark Construction's Mentor Protégé Program

Clark Construction has a long history of striving to improve the knowledge and capacity of local small businesses in Oakland and around the nation. Clark's mentor protégé program was created to address and resolve issues facing small businesses in the construction industry. "We want local businesses to have the opportunity to collaborate with other firms and vendors that they may not otherwise have access to," says Jermaine Wilson, Program Manager, Construction Consulting Unlimited.

"With Corbin Building, Inc. as our second Mentor Protégé on the Highland Hospital ATR Project, we have provided another avenue for local small businesses to be successful," said Wilson. Clark utilized its many years of experience working with small business throughout the country and took a close look at how Corbin could expand their market position and become more competitive. The result is a multi-level agreement with ISEC, Inc. to provide the doors, frames and hardware packages along with the specialties and protective screen packages for the Highland Care Pavilion and the new Acute Care Tower Building.



Josef Corbin, President and CEO of Corbin Building

The program is not prescribed by Clark, but rather created as a collaborative effort between Clark, the mentor, and the mentee. Our strategy of pairing small businesses with larger ones, allows the firms to get to know one another and provide a focus that can efficiently meet the needs of all parties to deliver the project as planned. The program requires the mentor to identify the mentee during the proposal phase. The mentee then undergoes a needs assessment to determine how best to aid in their success. Ultimately, we strive to put both businesses in a position to network and better their skills while fostering positive long-term business relationships.

The program is administered at no cost to the participants. We meet regularly to review the progress of the protégé and identify other areas where assistance can be provided.

"The mentor protégé program allows us access to vendors and suppliers that we normally would not work with," said Josef Corbin, President and CEO of Corbin Building, Inc.



Left to right: Rudy Burnett, Josef Corbin of Corbin Building, Brian Kijanka, Sean Gleeson, ISEC, Inc., participating in a meeting.

Enhanced Construction Outreach Program Profile

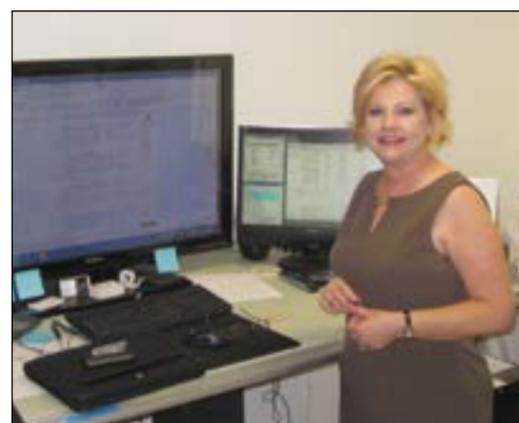
Ironwood Commercial Builders of Hayward

Ironwood Commercial Builders began over 15 years ago in Hayward, CA. Currently, they have over 50 full-time employees on projects throughout the Bay Area. They specialize in metal stud framing and lath and plaster. As a trade partner with Performance Contracting Inc. (PCI), Ironwood is performing the lath and plaster work on the Highland Care Pavilion building. Ironwood is owned and operated by the husband and wife team of Nancy and Don Brinkerhoff. Nancy is the company's CEO and President, while Don handles field operations. We spoke to Nancy in September to find out how things are going at Highland.

The Enhanced Construction Outreach Program was developed by Alameda County to ensure that local small, minority and women-owned businesses are given the opportunity to contract on county projects. Highland Hospital is the second healthcare project that Ironwood has worked on in recent years. "The opportunity to work on a project of this size means a lot to us," said Nancy. Working alongside PCI has given them invaluable lessons in working on an OSHPD Project. OSHPD is the Office of Statewide Health Planning and Development. As a mentor to Ironwood, PCI has provided them with training in sequencing work on-site as well as training on how to write Request for Information (RFIs) and prepare submittals for approval. PCI has also invited them to attend scoping meeting to allow them to see how they go about negotiating contracts.

John Fuesch, Project Manager for PCI said, "Working with them (Ironwood) has been really good. They are very receptive and eager to learn new things."

We first met Nancy and Don more than two years ago at one of our many contractor outreach events to encourage small businesses to partner with our core subcontractor. When the time came to bid, Ironwood was given an opportunity to submit a price and was awarded the contract.



SMALL LOCAL AND EMERGING BUSINESS PROGRAM

Powell & Partners Architects were contracted by the Architect of Record, Smith Group Architects to assist in the development of the Increment 5 construction documents for the Highland ATR Project through the County of Alameda's Small, Local and Emerging Business (SLEB) program. They have been in business in Oakland since 1992. The firm is led by its two principals, Fred L. Powell, President and Andrea Powell, Vice President. The company specializes in healthcare and civic projects. The Highland ATR project marks the first time they have worked on an Alameda County project as part of the county's SLEB Program.

The SLEB program is designed to enhance contracting and procurement opportunities for small, local and emerging businesses within Alameda County. We have a goal of contracting 25% SLEB certified consultants on the project. The program was developed to promote and foster inclusiveness, diversity and economic development, as well as provide on-going evaluation to ensure that all local businesses are provided equal opportunities in county contracting and procurement activities.

"This program has benefitted my firm because of the type of project experience we were able to obtain. We have worked on other hospitals, so this project really adds to our overall experience. In addition, the extra revenue was a tremendous help in these recessionary times," said Fred.

Powell & Partners have worked collaboratively with other design consultants on large-scale design-build projects. Mr. Powell said he believes the industry needs to have more of these types of relationships to help educate the future generations of the architectural and construction industry. "The staff at the Smith Group were very open to sharing their ideas and made us feel as though we were a part of the team," said Fred.

In the future, Powell & Partners hope to parlay the experience of working on the Highland ATR into working on other healthcare projects.

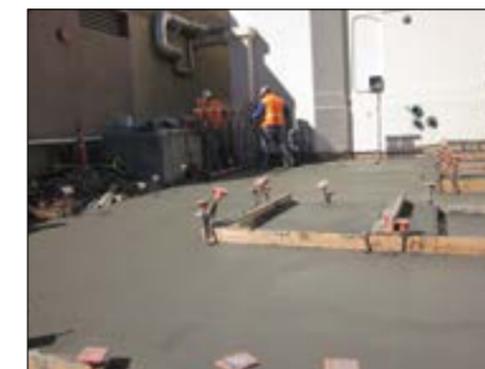
Activity on Site



DESIGN: Clark received four of five permits on the Acute Care Tower. They anticipate receipt of the fifth permit in December 2012.

HIGHLAND CARE PAVILION CONSTRUCTION: Exterior skin is completing. Site work is progressing in advance of the winter season. At the interior, rough-in is completing and finish activities (i.e. taping, painting, acoustical grid, etc) are in progress. Commissioning is started in November 2012.

ACUTE CARE TOWER CONSTRUCTION: Clark successfully transferred new 12kv main service to the medical center. Utility tunnel bracing and excavation shoring is nearing completion. Structural work on the Acute Care Tower began in October 2012.



At Clark, Safety is Our Foremost Concern

Clark recently introduced a new safety initiative called "Stop-Talk- Accept." The **Stop-Talk-Accept Initiative** acknowledges that every employee on the project has the authority and responsibility to:

- STOP any unsafe work when they believe it's being conducted in an unsafe manner or will cause immediate harm to others.
- TALK to their coworkers about safety and hazardous situations that may affect themselves or others.
- ACCEPT correction from coworkers regarding any safety hazards.

Clark's goal is zero incidents and injuries. As we approach a half a million man-hours on the Highland Hospital jobsite, our incident rates are below the national average. Every injury not only affects a worker, but that worker's family as well. At Clark, safety participation is a condition of employment. It is unacceptable for any team member to walk by an unsafe situation and not address it. Safety is everyone's job. We can

only continue to improve and maintain a high standard of success by working as a team.

Preplanning is essential in all operations. Clark has also renewed an emphasis on pre-task plan cards. Prior to each shift or when something changes during a shift, each foreman on the Highland Hospital project is required to complete a pre-task safety plan with his/her crew's participation and acknowledgement. Together, the crew identifies hazards associated with their work and the precautions that must be taken to prevent those hazards from occurring. The plan must be accessible so that it can be applied in case the crewmembers encounter an unexpected scope of work during the day.

We are very excited about the new Stop-Talk-Accept Initiative and our continued focus on safety at the Highland Hospital jobsite. It is only through constant diligence, communication and teamwork that we will continue to cultivate an effective safety culture for all of our workers.



BECI Electric



Turner Group Construction



DAL Technology, Inc.



Hartley/Berger JV

SLEB CONTRACTS

Below are the awarded SLEB contracts on the Highland Hospital ATR project. Listed below each subcontractor are any 2nd tier SLEBs.



- Design Services
SmithGroup, Inc.
 • Bay Area Structural..... SLEB
 • OLMM..... SLEB
 • FW Associates, Inc. SLEB
 • J & C Consulting SLEB
 • Keller Mitchell & Co. SLEB
 • Powell and Partners Architects SLEB
 • SEJ Design SLEB
 • Shah Kawasaki SLEB
 • Square Peg Design SLEB
 • TEECOM SLEB
 • Thorburn Associates Inc..... SLEB

- Hazardous Material Survey and Report
ACC Environmental Consultants, Inc...... SLEB

- LEED Consulting
The EcoLogic Studio SLEB

- MEP Peer Review
Taylor Engineering SLEB

- Outreach Consultant
A Squared Ventures SLEB

- Outreach Consultant
Construction Consulting Unlimited, Inc. SLEB

- Scheduling Support Services
Acumen Building Enterprise, Inc.... SLEB

- Surveying
BKF Engineers
 • D & D Surveying SLEB
 • Geomatics..... SLEB

SUBCONTRACTS

Below are the awarded subcontracts on the Highland Hospital ATR project. Where a first-tier subcontractor is not a Small Local Business Enterprise (SLBE), Minority Business Enterprise (MBE), and/or Women Business Enterprise (WBE), that subcontractor has individual participation goals for those certifications. Please contact them for lower-tier opportunities. As lower-tier contracts are executed, those firms will be identified here with their respective certifications.

- Acoustical Ceiling Tile HCP/ACT
George Family

- Asbestos Abatement – HCP/ACT
R.B. Construction, Inc......LBE, SBE, MBE
 • World EnvironmentalLBE, SBE

- B-1 Office Construction
McNely Construction Company.....LBE, SBE, WBE
 • LandavazoLBE, SBE, MBE
 • LJ Interiors, Inc.....LBE, SBE
 • DAL TechnologyLBE, SBE, MBE
 • Comack PlumbingLBE, SBE, MBE

- Below Grade Waterproofing
Valley Waterproofing Inc......WBE

- Cast-in-Place Concrete – HCP
C. Overaa & Company LBE
 • Bigge Crane..... LBE
 • D&S Trucking.....LBE, SBE, WBE
 • Johnson Western Gunite LBE
 • Nor-Cal Scaffolding.....LBE, SBE
 • Landavazo Brothers.....LBE, SBE, MBE

- Corrosion Protection
Danco WaterproofingLBE, SBE

- Curtain Wall Systems and Metal Panels
C/S Erectors, Inc...... LBE
 • Adolph's Glass..... LBE, SBE, MBE
 • Automated Services..... LBE, SBE
 • D & C Glass..... LBE, SBE
 • DM Figley Co. Inc. LBE, SBE
 • Enginious Structures LBE, SBE

- Dewatering – HCP
Viking Drillers, Inc.

- Doors, Frames and Hardware – HCP/ACT
Corbin Building LBE, SBE, MBE

* HCP = Highland Care Pavilion
 ACT = Acute Care Tower

- Electrical
Cupertino Electric Inc.
 • Beci Electric..... LBE, SBE, WBE
 • Pacific Auxillary LBE, SBE
 • Francisco LBE, SBE, MBE
 • One Source..... LBE, SBE, WBE
 • Tryco LBE, SBE, WBE
 • Accurate Firestop..... LBE, SBE, MBE
 • Palma Engineering LBE, SBE, WBE
 • Steel Source LBE, SBE, WBE
 • Edward Welding LBE, SBE

- Elevators
Kone Inc.LBE
 • Ascent Elevator..... LBE, SBE
 • Unique Elevator LBE, SBE

- Fill on Deck – HCP
McNely Construction.....LBE, SBE, WBE

- Fire Sprinklers
Cosco Fire Protection Inc. LBE
 • Potter Fire Protection..... LBE, SBE, WBE

- Gypsum Board, Metal Studs, and Plaster
Performance Contracting, Inc......LBE
 • Accurate Fireproofing LBE, SBE, MBE
 • Berger/Hartley JV LBE, SBE, MBE
 • Champion Scaffold LBE, SBE, MBE
 • General Supply Company LBE, SBE, MBE
 • Ironwood Commercial Builders LBE, SBE, WBE

- Historic Salvage – ACT
Sullivan Thompson Masonry LBE, SBE, WBE

- HVAC and Plumbing
F.W. Spencer & Sons, Inc......LBE
 • A&B Mechanical..... LBE, SBE, MBE
 • Kent LimLBE, MBE
 • DAL Technology LBE, SBE, MBE
 • Fuel Oil Systems LBE, SBE, WBE
 • Steel Source LBE, SBE, WBE

- Hoisting and Surveying – HCP/ACT
Baines Group LBE, SBE, MBE

- Increment I & II – ACT
Turner Group Construction LBE, SBE, MBE
 • Cal-West Concrete Cutting.... LBE, SBE, WBE
 • Cleveland Wrecking LBE
 • Forem Manufacturing LBE, SBE, MBE
 • Johnson Western GuniteLBE
 • Magnum Construction LBE, SBE
 • Shoring Engineers LBE, SBE
 • Valley Waterproofing WBE

- Masonry – SCC
Crown Masonry LBE

- Mass Excavation – ACT
McGuire and HesterLBE
 • Baines Group Construction... LBE, SBE, MBE

- Metal Deck
Mauck Sheet Metal..... LBE, SBE

- Metal Fabrication – HCP Podium
Forem Manufacturing, Inc...... LBE, SBE, MBE

- Metal Fabrication – HCP Podium
Kwan Wo Ironworks, Inc...... MBE, WBE

- Metal Stairs
Kwan Wo Ironworks, Inc...... MBE, WBE

- Painting
D and B Painting/ Thompson Painting JV LBE, SBE, MBE

- Rough Carpentry
AMG Construction LBE, SBE, MBE
 • Calco Fence LBE, SBE
 • Romano's Painting LBE, SBE

- Shoring and Excavation – HCP
Condon-Johnson & Associates, Inc......LBE
 • Forem Manufacturing, Inc..... LBE, SBE, MBE
 • S & S Trucking..... LBE, SBE, MBE

- Site Utilities – ACT
Talus Construction Inc...... LBE, SBE, WBE

- Site Utilities – ACT
McGuire and Hester LBE
 • AMG Construction..... LBE, SBE, MBE
 • Bay Line Cutting LBE, SBE, WBE
 • S & S Trucking..... LBE, SBE, MBE

- Structural Demolition – HCP
LVI Facility Services LBE
 • Marshall Trucking..... LBE, SBE, MBE
 • Vobecky EnterprisesWBE
 • Workforce Solutions WBE

- Structural Steel – HCP/ACT
The Herrick Corporation
 • PG Construction LBE, SBE, MBE
 • Steel Source Construction..... LBE, SBE, WBE
 • TC Steel LBE, SBE

- Surveying
BKF Engineers LBE
 • D & D Surveying LBE, SBE, MBE

- Test Caissons – ACT
Malcolm Drilling Company.....LBE

- Tile
Jones Tile/Superior Tile JV..... LBE, SBE, MBE

- Tree Clearing
DeKay Demolition and Clearing, Inc...... LBE, SBE

- Underground Utilities – ACT
Talus Construction, Inc......LBE, SBE, WBE

- Utility Potholing
McGuire and Hester LBE
 • AMG Construction..... LBE, SBE, MBE
 • Bay Line Cutting LBE, SBE, WBE
 • Penhall Company..... LBE

- Vibration Monitoring
Municon ConsultantsLBE, SLBE, WBE



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COLEEN PATTERSON DESIGN

small, local, minority + woman-owned biz



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Highland Hospital Acute Tower Replacement Project

ESC